

# Infrastructure Capacity for Salmon Recovery: General Findings

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# Questions Posed at July Meeting

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- **What are the core functions of lead entities and regions?**
- **What capacity exists or is needed to support core functions?**
- **How SRFB supports this infrastructure and core functions**

# Answering the Questions

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## ■ Create Surveys

### ■ Lead Entities

- LEAG conducted a survey in 2007. RCO used information from that survey and used it as a basis for the new survey.

### ■ Regions

- Core functions identified by contracts; questions framed in that context
- COR provided feedback at August meeting

## ■ Review Findings

- Both LEAG and COR reviewed the information at their September meetings.
- Materials were updated based on their feedback
- They will have a role in presenting this information

# Responses Received

## Regions

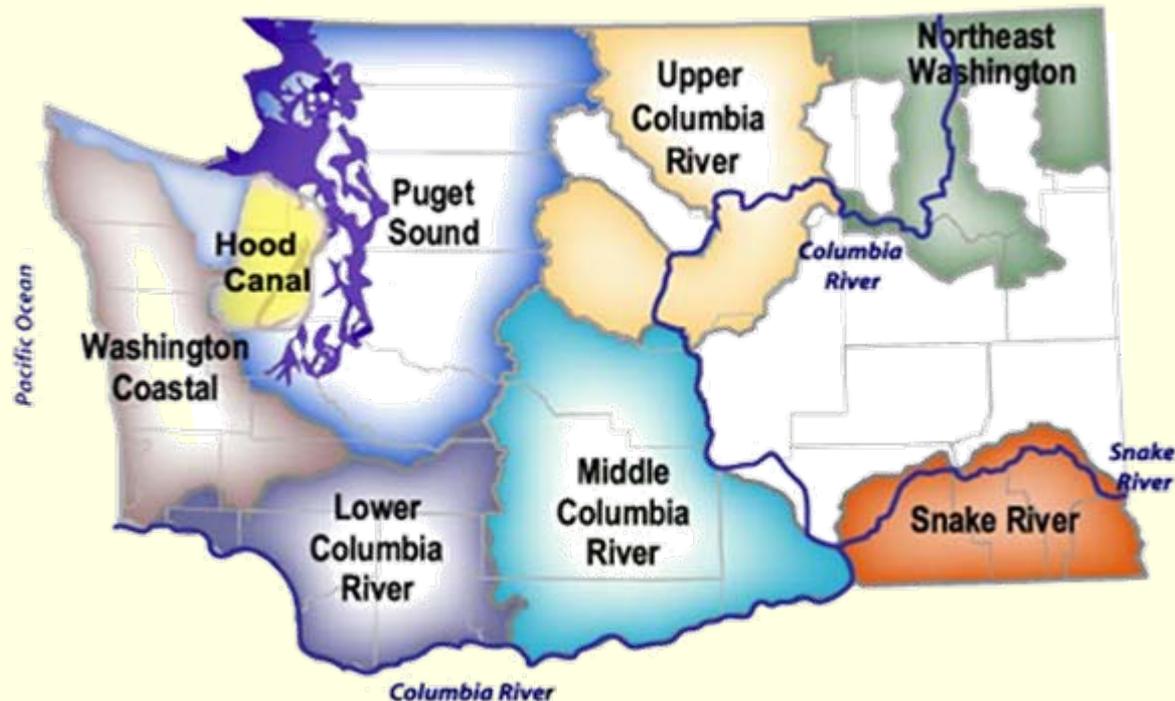
- **All Regions responded**
  - Northeast Region and Coast Region – questions not applicable or different due to nature of work/region
- **Unless otherwise noted, results include responses from six regions.**

## Lead Entities

- **Data from LEAG survey (2007)**
  - Includes responses from 20 of the lead entities.
- **17 lead entities (63%) responded to the 2008 RCO follow-up survey.**
  - 1 from Coast
  - 6 Columbia Basin
    - Includes Pend Oreille to simplify charts
  - 10 Puget Sound

# Region Core Functions: General Themes

- Generally, regions are performing the same functions, but their areas of focus vary significantly.
- Core functions are listed in contracts with RCO

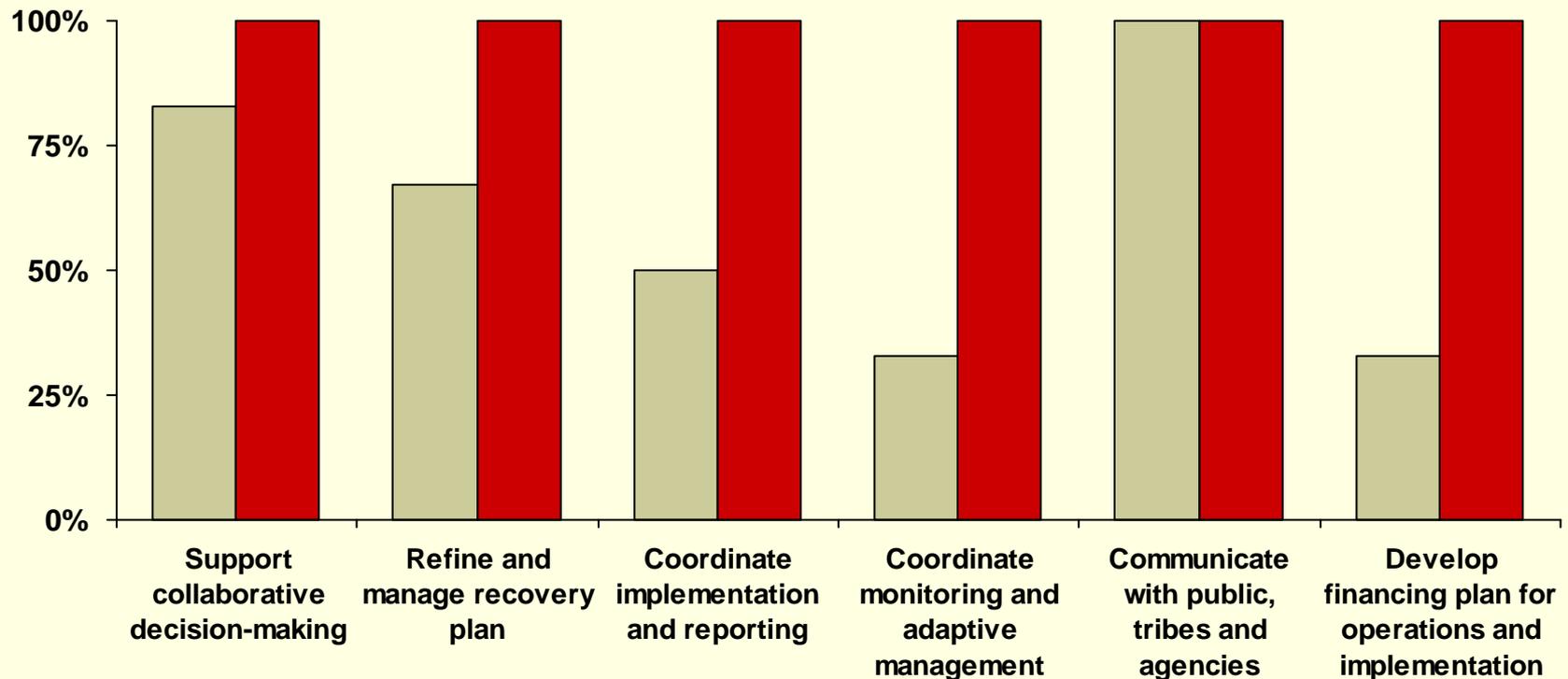


# Core Functions: Regions

CORE FUNCTIONS	COAST CORE FUNCTIONS
Support collaborative decision-making	Support collaborative decision-making
Refine and manage recovery plan	Develop a regional plan for salmon recovery
Coordinate implementation and reporting	Develop administrative capacity
Coordinate monitoring and adaptive management	Coordinate regional salmon recovery functions
Communicate with public, tribes and agencies (outreach & participation)	Communicate with public, tribes and agencies (outreach and participation)
Develop financing plan (diversify & expand) for operations and implementation	

# Regions: Core Functions have Changed in the Past Five Years

Percent of Regions Reporting that a Function is "Core"

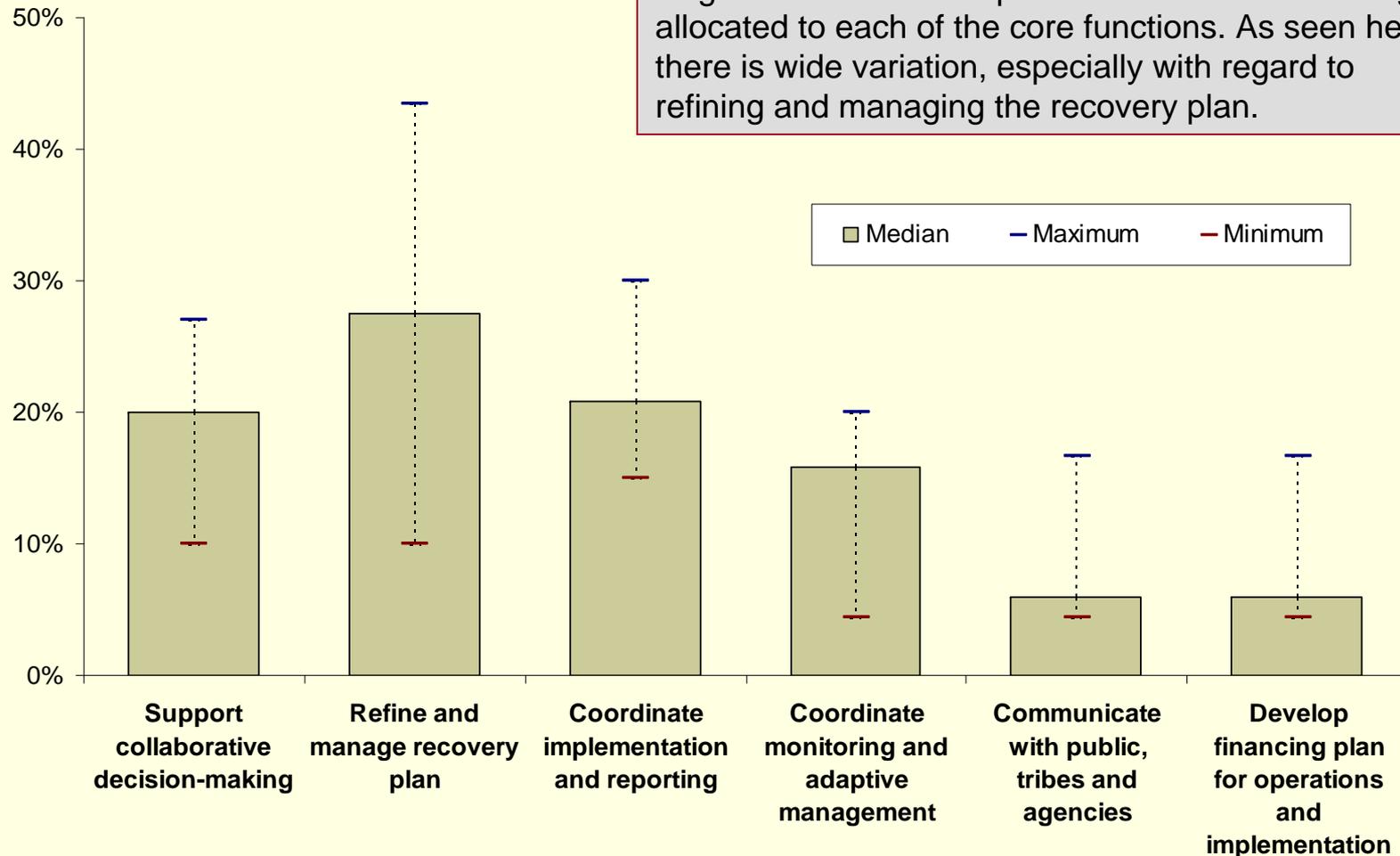


■ Was this a Core Function 5 Years Ago? ■ Is this a Core Function Today?

6 regions responded

# The Percent of Budget Spent on each Core Function Varies by Region

Regions estimated the percent of their current budget allocated to each of the core functions. As seen here, there is wide variation, especially with regard to refining and managing the recovery plan.



6 regions responded

# Financially Supporting Core Functions

CORE FUNCTIONS	# Regions Where SRFB Funds 100%	Other Funding Sources <i>(Note that although other sources are supporting core functions, SRFB funds make up the majority of core function funding.)</i>
<b>Support collaborative decision-making</b>	4 of 6	<ul style="list-style-type: none"> <li>• WDFW Lead Entity Contract</li> <li>• Cost Share\WDFW RTT Chair</li> <li>• Watershed Planning Funds</li> <li>• Tribes</li> </ul>
<b>Refine and manage recovery plan</b>	5 of 6	<ul style="list-style-type: none"> <li>• Cost Share\WDFW RTT Chair</li> <li>• Watershed Planning Funds</li> <li>• Tribes</li> </ul>
<b>Coordinate implementation and reporting</b>	4 of 6	<ul style="list-style-type: none"> <li>• Cost Share\WDFW RTT Chair</li> <li>• Watershed Planning Funds</li> <li>• Tribes</li> <li>• Ecology Phase 4 Watershed Plan Implementation funding</li> </ul>
<b>Coordinate monitoring and adaptive management</b>	3 of 6	<ul style="list-style-type: none"> <li>• IMW Contracts</li> <li>• NOAA</li> <li>• Bonneville Power Administration</li> <li>• Agencies and tribes</li> </ul>
<b>Communicate with public, tribes and agencies</b>	2 of 6	<ul style="list-style-type: none"> <li>• Ecology Phase 4 Watershed Plan Implementation funding</li> <li>• Watershed Planning Units, Conservation Districts</li> <li>• Agencies and tribes</li> <li>• Lead Entity contracts</li> <li>• Various watershed habitat assessment grants</li> </ul>
<b>Develop financing plan for operations and implementation</b>	6 of 6	N/A

The Coastal Region has different core functions. Its funding is 100% from the SRFB.

# Lead Entity Core Functions: General Themes

## ■ Variation:

- What is considered a core function
- Emphasis placed on core functions in terms of time and budget.
- Funding sources and application

## ■ Moderate responses mean results may not be representative.

- Number of lead entities responding:

Area Group	2007 LEAG Survey	2008 RCO Survey
Coast	3	1
Puget Sound	11	10
Columbia Basin	6	6*

\* Includes Pend Oreille



# Core Functions: Lead Entities

- **Statutory and/or Contractual**
  - Maintain lead entity organization
  - Develop local project list
  - Maintain updated project list, report on progress (Habitat Work Schedule)
  - Develop local strategy (contract only)
  
- **Additional Expectations\***
  - Facilitate local processes for project funding requests
  - Support regional and statewide salmon recovery coordination; alignment with regional recovery plans
  - Advocate for high priority projects
  - Involve the public
  - Ensure strategy remains strong
  - Ensure strategy is coordinated
  - Make sure projects get done

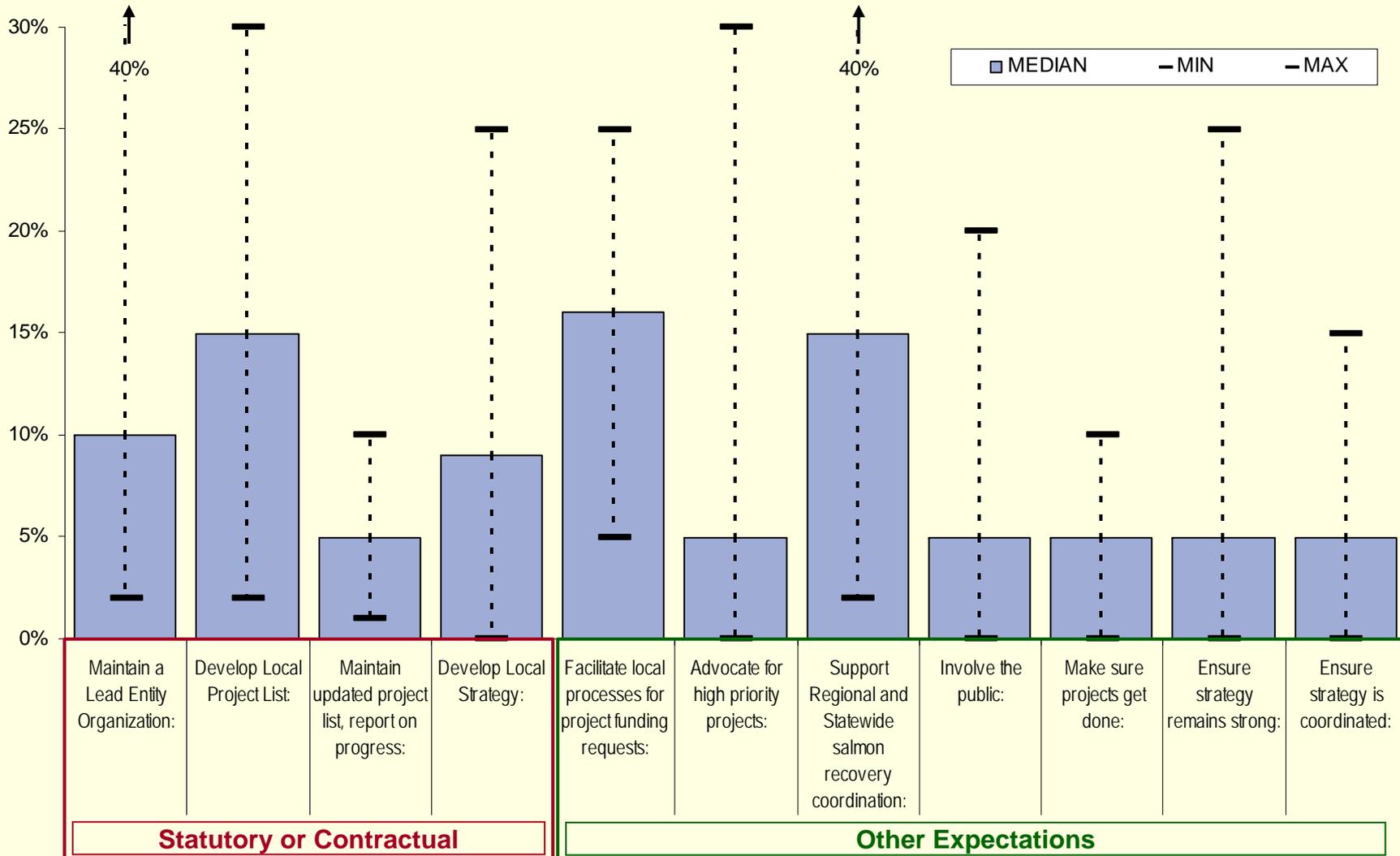
These functions are from the 2007 LEAG survey.

Lead Entities define core functions differently depending upon a variety of factors. There is no consensus.

\* Expectations may come from the SRFB, local governments, WDFW, regions, etc.

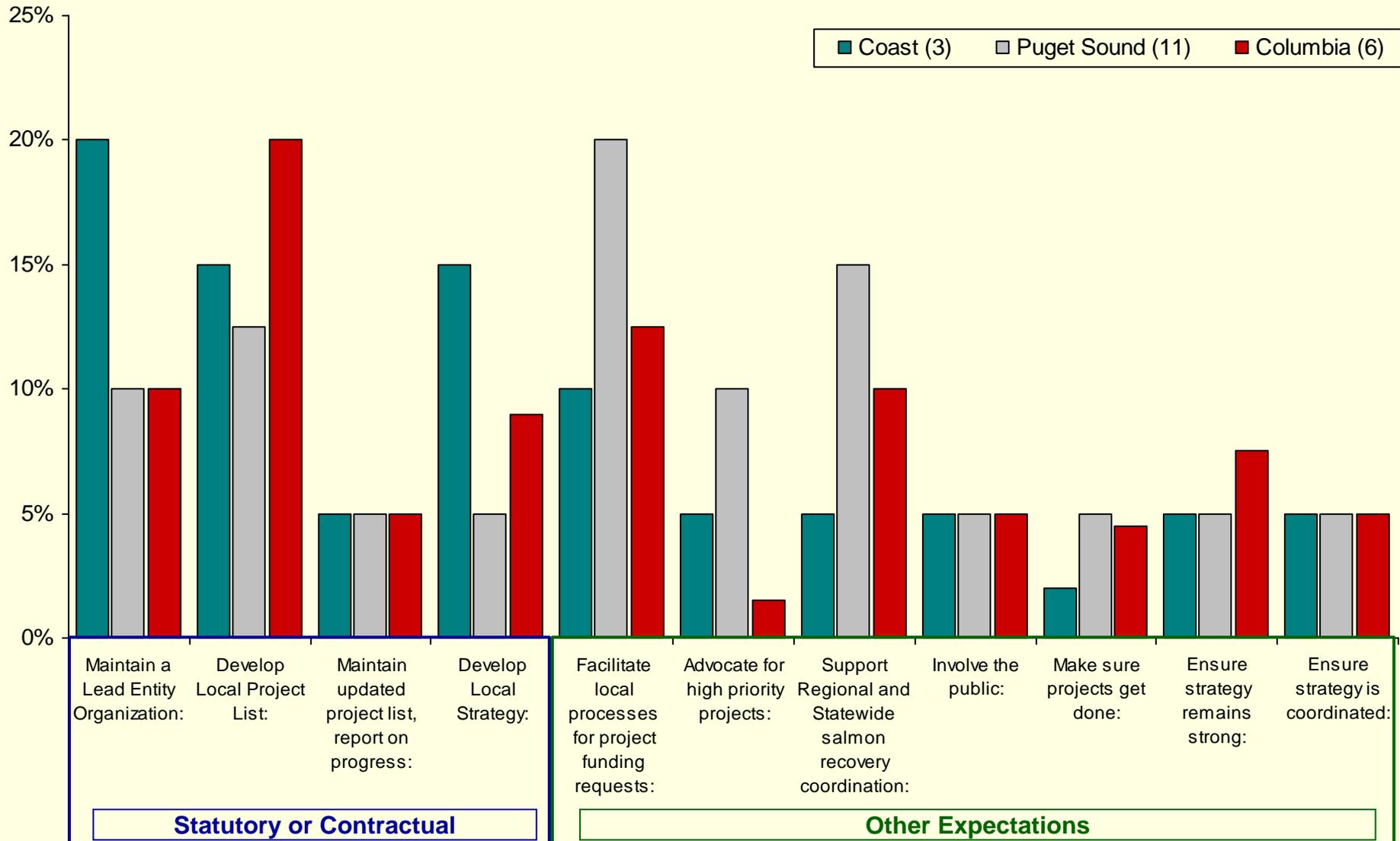
Source:  
LEAG Survey  
2007

# Percent of Time Spent by Core Function



Source:  
LEAG Survey  
2007

# Lead Entities: Percent of Time Spent by Core Function

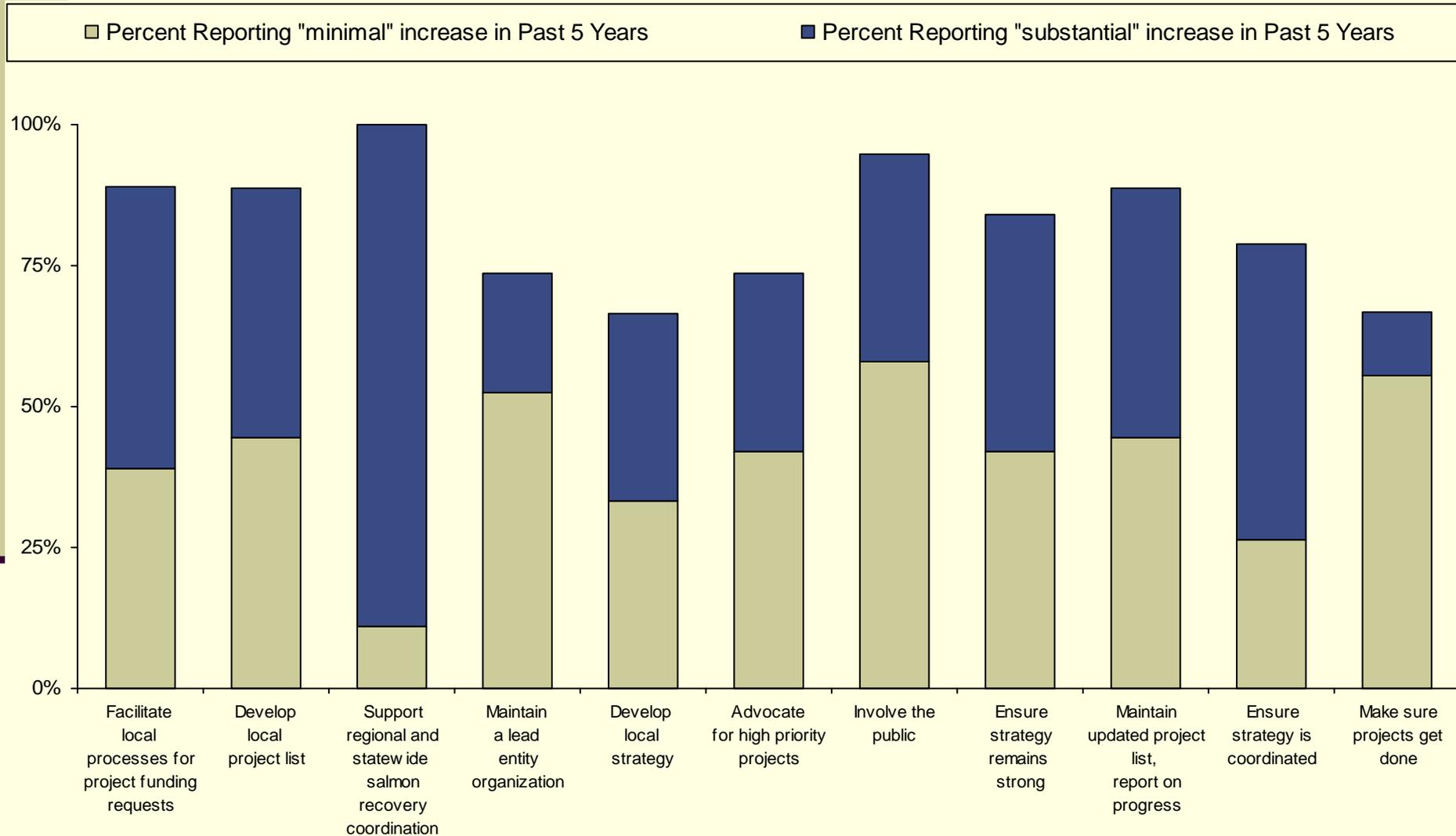


**Statutory or Contractual**

**Other Expectations**

Source:  
LEAG Survey  
2007

# The Time Spent on Core Functions has Increased in 5 years



# Funding Core Functions

- **Lead entities use multiple funding sources to support their core functions.**
  - Most use 2-3 source types
  - A single source type may include several sources (e.g., different tribes)
  
- **Few of the responding lead entities use the same mix of funds as another lead entity.**

Source Types	# Using Source	% Using Source
WDFW and SRFB	17	100%
Other*	8	47%
Local Government	5	29%
Region	5	29%
PSAR	5	29%
Tribes	3	18%
Conservation Districts	2	12%

\* Other includes BPA, USFS, USACOE, Ecology, and others

# Role of SRFB Funds

Possible Core Functions and Key Activities	Number Using only WDFW/SRFB Funds	Number Not Using WDFW/SRFB Funds	Number Using WDFW/SRFB with Other Funds
Facilitate local processes for project funding requests	11	0	6
Maintain Lead Entity Organization	10	1	6
Develop local project list	10	0	7
Make sure projects get done	7	4	6
Maintain updated project list, report on progress	7	1	9
Ensure strategy remains strong	4	5	8
Develop local strategy	4	4	9
Support regional and statewide salmon recovery coordination	4	2	11
Ensure strategy is coordinated	3	6	8
Advocate for high priority projects	3	3	11
Involve the public	2	4	12